

Protective Security Requirements

Prepared for:



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Introduction

Thompson & Clark is New Zealand's leading security risk management company. Founded in 2003, Thompson & Clark operates nationally and internationally and have a significant client base which is represented by global and local New Zealand companies, private organisations, Government Departments, State Owned Enterprises and Crown Research Institutes. Most of our companies are linked together with the common thread of being targeted by issue motivated groups.

What distinguishes Thompson & Clark is our intelligence-led approach which has the principal purpose of, “clarifying ambiguity in support of decision making under conditions of uncertainty.” By understanding the risk and opportunities, Thompson & Clark helps its clients improve the likelihood of better decision outcomes.

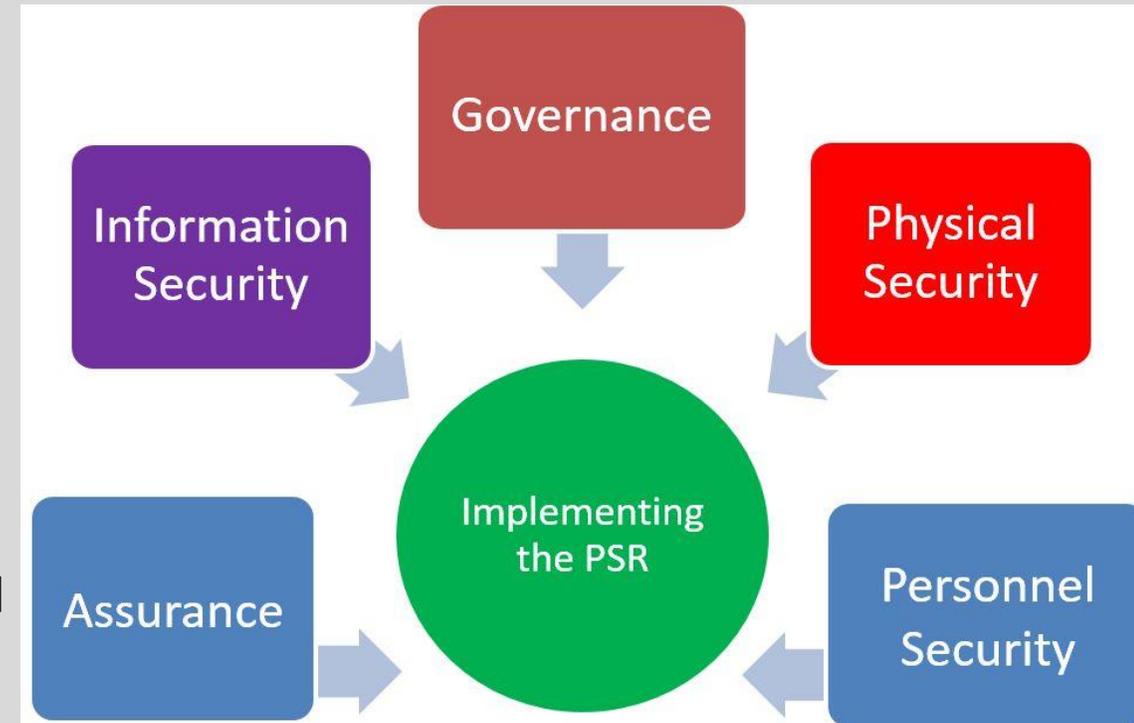
Heritage

- 11 years of continued on-going management of issues for 30 plus clients who have been exposed to opposition to oil & gas exploration, climate change and other politically charged issues such as 1080 and genetic engineering.
- Developing a solution [REDACTED]
[REDACTED]
- Leading the crisis response and helping to project manage the Pike River Coal Mine disaster for Pike River immediately after the November 2010 disaster.
- [REDACTED] investigation into a [REDACTED] employee who stole [REDACTED] from the company
- [REDACTED]: Security risk management services for [REDACTED] oil and gas [REDACTED]
including [REDACTED]
[REDACTED]
- [REDACTED] First response to [REDACTED] and continued security risk management support around producing a [REDACTED] Security Standard.

Protective Security Requirements

The purpose of the New Zealand Protective Security Requirements (PSR) is to help New Zealand agencies:

- take appropriate measures to protect their people, information and assets domestically and overseas
- identify their individual levels of security risk tolerance
- achieve the mandatory requirements for protective security expected by government
- develop an appropriate security culture to securely and effectively meet their business goals



PSR Understood

What it says:

1. *take appropriate measures to protect **their** people, information and assets, domestically and overseas*
2. *identify their individual levels of security risk tolerance*
3. *achieve the mandatory requirements for protective security expected by government*
4. *develop an appropriate security culture to securely and effectively meet their business goals.*

What that means:

1. *The PSR sets minimum standards which can be tailored and enhanced to meet the agency risk environment and is designed to enable flexible implementation.*
2. *There is not a one size fits all solution to protective security but it is designed around risk management principles*
3. *Agencies need to demonstrate that they have taken steps to meet the 29 Mandatory Requirements, in a way that is appropriate to their business and proportionate to their threats and risks... there is no template solution*
4. *Unless there is an agency culture that supports and embraces security then the PSR becomes a compliance process and not a business enabler*

What Success Will Look Like

Thompson & Clark helps facilitate Plant & Food to build a security framework inline with PSR guidelines enabling:

- **Trust and confidence:** Shareholder and Directors
- **Risks can be mitigated, but not eliminated.** Minimize the likelihood, be prepared for the impact, and react accordingly
- **Governance** – accountability and ownership at the top
- **Ability to adapt to changes** in the threat environment
- **Strong security culture** with all personnel