

## Appendix A

*I refer to my previous request regarding mental health crisis services workforce and suicidology capability (2015–2025).*

*This follow-up does not seek additional statistical breakdowns. It seeks clarification of whether documented workforce modelling or risk assessment material exists.*

*Please provide copies of any existing documents (2015–2025) that:*

### *1. Workforce Capacity Modelling*

- a) Model projected workforce requirements for crisis or acute mental health services;*
- b) Assess staffing sufficiency against demand trends;*
- c) Analyse Full Time Equivalent (FTE) projections for crisis teams;*
- d) Model the impact of suicide prevention strategy initiatives on workforce requirements.*

*This includes:*

- Modelling spreadsheets;*
- Scenario analysis papers;*
- Workforce planning reports;*
- Cabinet or Ministerial briefings containing modelling extracts;*
- Transition planning documents (including DHB → Health NZ consolidation) referencing crisis workforce projections.*

### *2. Risk Assessment Documentation*

*Please provide any:*

- a) Risk registers identifying insufficiency of crisis service staffing;*
- b) Enterprise risk management entries relating to crisis response capacity;*
- c) Internal briefings noting risk associated with workforce shortages in crisis teams;*
- d) Assessments of service coverage gaps or escalation pressure;*
- e) Documents assessing impact of workforce vacancy rates on crisis service safety.*

### *3. Post-Reform Transition Assessment*

*Please provide any documentation created during or after structural reform to Health New Zealand that:*

- a) Assessed crisis service workforce adequacy;*
- b) Identified risks arising from regional variability;*
- c) Evaluated whether crisis workforce modelling required revision post-centralisation.*

### *4. Clarification (if section 18(e) is relied upon)*

*If any part of this request is declined under section 18(e), please confirm:*

- The systems searched (e.g., workforce planning units, ERM systems, shared drives, Ministerial Services files)*
- Whether former DHB workforce planning records were included;*
- The date parameters applied;*
- The business units consulted.*