

**From:** [Peter Gluckman](#)  
**To:** [Hon Judith Collins](#); s9(2)(a) [redacted]  
**Cc:** s9(2)(a) [redacted]; s9(2)(a) [redacted]  
**Subject:** Review of the science system  
**Date:** Sunday, 17 December 2023 1:21:59 PM  
**Attachments:** Out of scope [redacted]

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Judith

As discussed on Thursday we have drafted possible terms of reference for the proposed review .

We have tried to follow standard officials language and the ToR are in two parts – those for the review and those for the panel. We have also tried to use language that is constructive. s9(2)(g)(i) [redacted]  
[redacted]  
[redacted]

I am following up on some names as discussed and should be able to revert by Tuesday morning. I have also emailed the two overseas possibilities to explore their availability and interest.

Best

Peter

Sir Peter Gluckman  
s9(2)(a) [redacted]  
[redacted]

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**From:** [Peter Gluckman](#)  
**To:** s9(2)(a) ; [Hon Judith Collins](#)  
**Subject:** Hermann Hauser had agreed  
**Date:** Sunday, 14 January 2024 8:28:38 PM  
**Attachments:** Out

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I got hold of Hermann and spoke to him for a while and gave him the background  
He had not been contacted by MBIE  
He is very excited to be in the review panel and has said Yes

Best

Peter G  
Sent from my iPhone

Begin forwarded message:

**From:** Hermann Hauser <s9(2)(a)>  
**Date:** 14 January 2024 at 20:20:28 NZDT  
**To:** Peter Gluckman s9(2)(a)  
**Subject:** Re: Can you ring me as soon as possible

Good to talk. I am happy to be on it.

Regards from s9(2)(a)

As ever

Hermann

Dr Hermann Hauser FRS, FREng, KBE  
Amadeus Capital Partners  
s9(2)(a)



Hermann Hauser, FRS, KBE  
Founding Partner  
s9(2)(a)  
W: <https://amadeuscapital.com/>

**[Sprout.ai the insurance claims automation startup raises £5.4m in latest funding round](#)**

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**From:** Peter Gluckman <s9(2)(a)>  
**Sent:** Sunday, January 14, 2024 17:53  
**To:** Hermann Hauser s9(2)(a)  
**Subject:** Can you ring me a ssoon as possible

Hermann

Happy new year and best to s9(2)(a)

s9(2)(f)(iv) seeking your assistance on a major rethink on NZ science and innovation. She asked met top speak to you.

Can you ring me ASAP s9(2)(a)

Peter

Sir Peter Gluckman ONZ KNZM FRSNZ FMedSci FISC FRS  
University Distinguished Professor  
Koi Tū; The Centre for Informed Futures  
President; International Science Council

Cell s9(2)(a)

PA s9(2)(a)

University of Auckland

s9(2)(a)

[www.Informedfutures.org](http://www.Informedfutures.org)

Physical: **Level 7, Building 804, 18 Waterloo Quadrant, Auckland Central 1010**  
Mail: **Private Bag 92019, Auckland 1142**

**From:** [Peter Gluckman](#)  
**To:** [Orson Glubb](#); s9(2)(a)  
**Subject:** Re: Contact Details (Orson Glubb)  
**Date:** Tuesday, 16 January 2024 5:36:03 PM

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s9(2) university and confidential emails attached in the reply line  
( )

Her cell is s9(2)(a)

Sir Peter Gluckman ONZ KNZM FRSNZ FMedSci FISC FRS  
University Distinguished Professor  
Koi Tū; The Centre for Informed Futures  
President; International Science Council

Cell s9(2)(a)

PA s9(2)(a)

Peter Gluckman

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**From:** Orson Glubb <@>  
**Date:** Tuesday, 16 January 2024 at 5:28 PM  
**To:** Peter Gluckman <s9(2)(a)>  
s9(2)(a) >, Peter Gluckman s9(2)(a)  
**Subject:** Contact Details (Orson Glubb)

Hi Peter,

Good to finally be introduced!

Just emailing through so you have my details. My Mobile is s9(2)(a) should you ever have anything urgent you wish to discuss.

It would also be fantastic to have s9(2) contact details as well if you could pass these on to me.  
( )

s9(2)(g)(i)

Thanks, Orson



New! Two papers have been released on *The Key Principles of Scientific Publishing and The Case for Reform of Scientific Publishing*. [Read our news item and contribute to the dialogue.](#)

**From:** [Peter Gluckman](#)  
**To:** s9(2)(a) s9(2)(a) s9(2)(a) [Nadia Levin](#); [Hamish Spencer](#);  
s9(2)(a) s9(2)(a) ; s9(2)(a)  
**Cc:** s9(2)(a) s9(2)(a) [Prue Williams](#); [Richard Walley \(richard.walley@mbie.govt.nz\)](#); [Lee Robinson](#);  
s9(2)(a)  
**Subject:** e: s9(2)(f)(iv)  
**Date:** Sunday, 24 March 2024 12:59:09 PM

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Dear colleagues

s9(2)(f)(iv) 982  
s9(2)(f)(iv)  
s9(2)(f)(iv)  
s9(2)(f)(iv)

Best

Peter

Sir Peter Gluckman ONZ KNZM FRSNZ FMedSci FISC FRS  
University Distinguished Professor  
Koi Tū; The Centre for Informed Futures  
President; International Science Council

Cell s9(2)(a)

PA s9(2)(a)

Peter Gluckman

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**From:** Peter Gluckman s9(2)(a)

**Date:** Monday, 26 February 2024 at 00:43

**To:** s9(2)(a) s9(2)(a)

s9(2)(a)

s9(2)(a) Nadia Levin

s9(2)(a) >, Hamish Spencer

s9(2)(a) , Hermann Hauser

s9(2)(a) >, s9(2)(a)

s9(2)(a) , s9(2)(a)

s9(2)(a)

**Cc:** s9(2)(a) , s9(2)(a)

s9(2)(a) Peter Gluckman s9(2)(a)

Prue Williams <Prue.Williams@mbie.govt.nz>, Richard Walley  
(richard.walley@mbie.govt.nz) <richard.walley@mbie.govt.nz>, Lee Robinson  
<Lee.Robinson@mbie.govt.nz>

**Subject:** s9(2)(f)(iv)

Dear Colleagues

s9(2)(f)(iv)

We would like to tray and organise a zoom call in the next 2-3 weeks and get initial introductions, briefings and logistics out of the way so we can plan the exercise.

The delay has solely because it is linked to a parallel review of higher education (s9(2)

(f)

(iv)

nt.

I look forward to working with you on what is an important and urgent exercise

Peter

Sir Peter Gluckman ONZ KNZM FRSNZ FMedSci FISC FRS

University Distinguished Professor

Koi Tū; The Centre for Informed Futures

President; International Science Council

s9(2)(a)

PA Emily s9(2)(a)

Peter Gluckman

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**From:** s9(2)(a)  
**To:** [Peter Gluckman](#)  
**Subject:** Re: Media enquiry: Science and Universities review  
**Date:** Saturday, 23 March 2024 9:40:08 AM  
**Attachments:** Out of scope

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Thank you Peter

Get [Outlook for iOS](#)

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**From:** Peter Gluckman s9(2)(a)  
**Sent:** Friday, March 22, 2024 6:01 PM  
**To:** Penny Simmonds s9(2)(a) judith collims  
s9(2)(a)  
**Cc:** s9(2)(a)  
**Subject:** Media enquiry: Science and Universities review

Ministers

Heads up-

Newsrooms are definitely running with the story of the two reviews on Monday (see below).

We have not engaged at all with them.

I remain unavailable to reporters until after whatever release you choose to do is made.

s9(2)(g)(i)

I will have no phone Sunday afternoon and evening.

Peter

Sir Peter Gluckman ONZ KNZM FRSNZ FMedSci FISC FRS

University Distinguished Professor

Koi Tū; The Centre for Informed Futures

President; International Science Council

Cell s9(2)(a)

PA s9(2)(a)

Peter Gluckman

---

**From:** Jill Rolston s9(2)(a)  
**Date:** Friday, 22 March 2024 at 17:33  
**To:** Peter Gluckman s9(2)(a) s9(2)(a)  
s9(2)(a)  
**Subject:** Fwd: Media enquiry: Science and Universities review

FYI

**From:** "Dileepa Fonseka (BusinessDesk)" s9(2)(a)  
**Date:** 22 March 2024 at 5:14:33 PM NZDT  
**To:** Jill Rolston s9(2)(a)  
**Subject:** Re: Media enquiry: Science and Universities review

Hi Jill,

Have managed to postpone this to Monday. Don't know if it makes things easier but just thought I'd let you know in case it did.

Many thanks,

**Dileepa Fonseka**  
Senior Correspondent  
[BusinessDesk](#)

s9(2)(a)

2 Graham St, Auckland 1010

Pacific Radiology House, Level 10, 142 Lambton Quay, Wellington 6011

---

**From:** Jill Rolston s9(2)(a)  
**Sent:** Friday, March 22, 2024 1:30 PM  
**To:** Dileepa Fonseka (BusinessDesk) s9(2)(a)  
**Subject:** Media enquiry: Science and Universities review

Kia ora Dileepa,

Thanks for your email. Sir Peter is out of town today for a family wedding this weekend, with little or no communications coverage. The earliest he could do would be Tuesday morning, how does that work for your deadline?

Kind regards,

**Jill Rolston**  
Communications Manager





Ds9(2)(a)

Es9(2)(a)

W [informedfutures.org](http://informedfutures.org)

A The University of Auckland, Building 804-705, Level 7, 18 Waterloo Quadrant, Auckland Central 1010.



**From:** "Dileepa Fonseka (BusinessDesk)"

s9(2)(a)

**Date:** 22 March 2024 at 11:41:06 NZDT

**To:** Peter Gluckman s9(2)(a)

**Subject:** Media enquiry: Science and Universities review

Sir Peter,

I am a journalist for BusinessDesk and I'm following up on a tip we've received about a soon-to-be-announced review into science and universities to be led by you. I understand it will look into topics like whether the Crown Research Institutes should be merged and potentially if there should be more specialisation between universities.

If you would like to comment on this please let me know by the close of business today. I would be happy to talk to you on the phone about this as well.

Regards,

**Dileepa Fonseka**

Senior Correspondent

[BusinessDesk](#)

s9(2)(a)

2 Graham St, Auckland 1010

Pacific Radiology House, Level 10, 142 Lambton Quay, Wellington 6011

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**From:** s9(2)(a)  
**To:** Peter Gluckman  
**Subject:** Re: s9(2)(f)(iv)  
**Date:** Thursday, 19 September 2024 5:56:05 AM

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Thank you, Peter. s9(2)(f)(iv).

Safe travels, s9(2)(a)

s9(2)(a)  
Senior Private Secretary  
Office of Minister Collins KC

s9(2)(a)

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**From:** Peter Gluckman s9(2)(a)  
**Sent:** Thursday, September 19, 2024 1:13:11 AM  
**To:** Hon Judith Collins <x@xx>; judith.collins@s9(2)(a)  
**Cc:** s9(2)(a) x@xx  
<x@xx>; Richard Walley (x@xx)  
<x@xx>  
**Subject:** s9(2)(f)(iv)

The Hon Judith Collins KC

18 Sept 2024

**SSAG report** - s9(2)(f)(iv)

Dear Minister

s9(2)(f)(iv)

. I believe that many of our recommendations are self-evident, but I have provided below some additional comments that may be of assistance.

Recognising the system is in poor shape and needs significant change and reinvestment. We remain uncompetitive in an increasingly technological driven world, and s9(2)(g)(i) and without change in the operation of, and particularly the governance of the public science sector entities. Our research intensity is less than 50% of that of comparable countries.

s9(2)(f)(iv)

s9(2)(f)(iv)

s9(2)(f)(iv) [Redacted]

We continue to work with both the private sector and government agencies to crystallise this initiative s9(2)(g)(i) [Redacted]

☐☐☐ A quick win will be to reenergize international science as per my separate memo. Even in the last week while offshore in France, Switzerland, London and Austria, it is easy to see major opportunities that are just not seen or evaluated through current processes. s9(2)(f)(iv) [Redacted]

[Redacted] s9(2)(f)(iv) [Redacted]

s9(2)(f)(iv) [Redacted]

s9(2)(f)(iv) [Redacted]

s9(2)(f)(iv) [Redacted]

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s9(2)(f)(iv) [redacted]  
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[redacted]  
[redacted]

In the meantime, the SSAG continues to focus on other aspects not directly dependent on the outcomes of the first report, s9(2)(f)(iv) [redacted]  
[redacted].

The SSAG awaits your advice and that of officials on next steps.

Best

Peter

Sir Peter Gluckman ONZ KNZM FRSNZ FMedSci FISC FRS  
University Distinguished Professor  
Koi Tū; The Centre for Informed Futures  
President; International Science Council

Cell s9(2)(a) [redacted]

PA s9(2)(a) [redacted]

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**From:** [Peter Gluckman](#)  
**To:** [Hon Judith Collins](#)  
**Cc:** [s9\(2\)\(a\)](#); [Lee Robinson](#); [Tain.cossar@mbie.govt.nz](mailto:Tain.cossar@mbie.govt.nz); [Richard Walley \(richard.walley@mbie.govt.nz\)](#); [s9\(2\)\(a\)](#); [Hamish Spencer](#); [Tracey McIntosh](#); [s9\(2\)\(a\)](#); [Nadia Levin](#); [Hermann Hauser](#); [s9\(2\)\(a\)](#); [s9\(2\)\(a\)](#)  
**Subject:** [s9\(2\)\(f\)\(iv\)](#)  
**Date:** Tuesday, 3 September 2024 8:01:48 PM  
**Attachments:** [s9\(2\)\(f\)\(iv\)](#)

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Dear Minister

[s9\(2\)\(f\)\(iv\)](#)  
[Redacted]  
[Redacted]  
[Redacted].

Best

Peter

Sir Peter Gluckman ONZ KNZM FRSNZ FMedSci FISC FRS

On behalf of Science System Advisory Group

Cell [s9\(2\)\(a\)](#)

PA [s9\(2\)\(a\)](#)

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