# Budget 2023 Submission for Invited New Spending Priorities and CERF Initiatives

## Section 1: Overview

Section 1A: B	Basic initia	tive info	ormatio	on							
Initiative title (max 120 characters)	Extending C	Extending Community Connect to under 25 year olds and Total Mobility passengers									
Lead Minister	Minister of T	Fransport, H	Ion Micha	el Wood		Agen	cy Te	Manatū Waka	a Ministry o	of Transport.	
Initiative description (max 800 characters)	Mobility pas due to an in services and Community mode-shift a	This initiative will expand the Community Connect public transport concession to under 25-year-olds and all Total Mobility passengers (Total Mobility is a bespoke transport service available to those unable to use public transport due to an impairment). Community Connect is a 50 percent concession on the adult fare for peak and off-peak services and will be available to Community Services Card (CSC) holders from 1 April 2023. Expanding Community Connect to these user groups is intended to encourage increased public transport use, supporting node-shift and meeting the vehicle kilometres travelled (VKT) reduction target. This extension is targeted to be mplemented in the second half of 2023.									
Priority area	New Spendin operating init				ng – Invite ent Panel p		tiatives (ou	ıtside □ Clir Res		gency nd (CERF)	$\boxtimes$
Is this a cross- Vote initiative?	No	Click o	r tap h	ere to	enter t	ext.		Zr			
Department contact											
Section 1B: S						P					
	Opera	ating fundi						obility Users	-		
2022/23	2023/2		2024/	25		25/26	2026/27	& outyears*		Total	
[•]	98.048		.664		94.065		93.636		377.413		
*Extend the profile a	bove to a "ste	ady state" i	f funding i	nto outye	ars is irre	gular. Delet	e "& outye	ars" for time-li	imited func	ling.	
		Cal	oital fund	ing soug	ht throug	h Budget	2023 (\$m)				
22/23 23/24	24/25		26/27	27/28	28/29	29/30	30/31	31/32*		Total	
[•] [•]				•]	[•]	[•]	[•]	[•]	[•]		
*Extend the profile a			Deyond 2	2031/32.							

## Section 2: Alignment

Section 2A: Problem	definition
The answer to each question m	nust not exceed 2-3 paragraphs
	Describe the problem the initiative is trying to solve by outlining its root cause(s) and consequence(s) and explain why the problem needs to be solved now. The problem should be framed in terms of current and/or future outcome(s) for New Zealanders.
	The Emissions Reduction Plan (ERP) includes a transport target to reduce vehicle kilometres travelled (VKT) by cars and light vehicles by 20 percent by 2035. Achieving this target is critical for reducing transport emissions by 41 percent by 2035, as suggested by the Climate Change Commission. The ERP makes significant commitments to make it easier, safer, and more affordable to travel by public transport, rather than by car. It also makes commitments to improve access and travel choice for the disadvantaged. This work has started with the development of Community Connect for Community Services Card (CSC) holders, expected to start 1 February 2023.
	Expanding the original concession scheme to include under 25-year-olds and Total Mobility users is an opportunity to improve transport equity and support a just transition by making it more affordable for more people to access key social and economic opportunities (such as jobs, education, and healthcare).
	Transport Indicator data demonstrates that lower income households spend a much greater proportion of their income on transport costs than higher income households, and access to health, jobs and other opportunities is much more limited. Lower income households are also much more sensitive to price changes, meaning policies that could increase the cost of motor vehicle travel (such as congestion charging and the ETS) could have a disproportionate impact on these communities. This could exacerbate transport disadvantage and poverty.
What is the problem that this initiative is trying to solve and why does it need to be solved now?	Transport affordability is a key issue for the disability community and can hinder their ability to engage in society. Recent research into transport experiences of disabled people in Aotearoa New Zealand has identified cost as a key barrier for total mobility, as well as availability of services. Te Manatū Waka is currently scoping a review of Total Mobility to investigate these issues further, but in the interim proposes to extend Community Connect to Total Mobility passengers to help address the immediate issue of affordability.
	Describe the existing arrangements for the asset or service, including (where applicable): - How services are currently organised and provided; - The associated throughput, turnover, and existing cost; and Current asset or service availability, utilisation, and condition.
P-V	Departments should be able to demonstrate why the existing arrangements (if there are any) are insufficient to address the problem outlined above.
OFFIC	Public transport services, including fare settings, are the responsibility of public transport authorities (PTAs). PTAs are regional councils, Auckland Transport, unitary authorities (other than Auckland Council) and territorial authorities that have the public transport function. There are currently a range of different concessions that may be available to under 25s; however, the level of discount and eligibility criteria vary significantly across the country.
OK.	Currently, public transport services across Aotearoa New Zealand have half price fares for all passengers until 31 January 2023. From 1 February 2023, Community Connect will provide a 50% discount on public transport for low-income New Zealanders (specifically, CSC holders). However, this scheme does not include Total Mobility users. Some under 25-year-olds will overlap with Community Connect as many students are CSC holders, but not all.
	What key partners/stakeholders/customers (including iwi and Māori) have been engaged to understand the problem and develop the initiative? How have you worked with them and how has their input affected the understanding of the problem? You may wish to reference here the <u>key principles of He</u> <u>Ara Waiora</u>
	Public Transport Authorities (PTAs) are responsible for public transport services in their regions, that includes rolling out the community connect concession on their services. We expect PTAs will engage

	with their local stakeholders, customer including, iwi and Māori as a part of their work to provide public transport services
	As part of an evaluation of concession, Transport officials have been and will continue to work with community organisations, as well as government departments Te Puni Kōkiri and Kāinga Ora to make sure we obtain insights on use of the concession among Māori.
	Has the initiative been developed in collaboration with any other relevant agencies? If so, explain.
	In developing the original community connect concession scheme we worked with the Ministry of Social Development and Ministry of Health. We have been working with Waka Kotahi and PTAs to implement the original scheme. For the extension of the scheme to under 25 year olds and total mobility users we will work with Waka Kotahi, and we will need to work with PTAs
	Describe the department's needs in terms of the improvements and/or changes that are required to address the problem. Outline specifically what will be changed or improved relative to existing arrangements.
What needs to improve and/or change to address the problem?	While providing Community Connect for CSC holders will help address public transport affordability for many low income New Zealanders, there are others that may not be eligible for a CSC yet are facing the same challenges with transport costs. Currently, the Community Connect concession will not include Total Mobility passengers and under 25-year-olds. This extension will help reduce transport costs for these population groups and provide them with the opportunity to access education, social and cultural connections, supporting the overall wellbeing of total mobility users and under-25-year-olds.
	This initiative will help to address cost barriers to accessing public transport and Total Mobility, for population groups who tend to be more sensitive to price. This initiative will complement further investment in improving and expanding public transport services that low-income New Zealanders can access.
Section 2B: Alignme	nt Vi Vi
	nust not exceed 1-2 paragraphs. If the initiative has more than one intended outcome, select one of the itton that appears at the bottom right to duplicate this section.
	Describe how the initiative aligns with the Wellbeing Objectives, and where relevant, delivery of the Government's economic plan to build a high-wage, low-emissions, secure economy.
	For CERF initiatives, succinctly outline the relevant CERF eligibility criterion.
	The primary Government Wellbeing Objective for this initiative is just transition.
	This initiative makes a contribution to the Just Transition and Child Wellbeing Objectives. Reducing
Alignment to the Wellbeing Objectives and the economic plan	public transport fares, particularly for low income New Zealanders, is included in the Emissions Reduction Plan, and will support efforts to increase mode-shift towards greater use of public transport. Extending Community Connect to under 25s will make it cheaper for this group to travel and reduce the burden of transport costs on household budgets.
	The primary Economic Plan outcome is <b>low emissions.</b>
OFX	This initiative is eligible for CERF funding as it aligns to an action in the ERP. It supports Action 10.1.2 of the ERP: Support people to use public transport. Community Connect supports efforts to address equity, specifically, working with local government to make public transport more affordable with a particular focus on low-income users.
	Briefly describe any specific implications, including any relevant Treaty Settlement commitments. Guidance on applying the Treaty to policy work can be found <u>here</u> and <u>here</u> .
Specific implications regarding the Crown's obligations under the Treaty of Waitangi	While there has not yet been engagement with iwi, it is expected that PTAs will engage with their local stakeholders and customers including, iwi and Māori as a part of their work to provide public transport services in their regions, that includes rolling out community connect concession to CSC holders on their services.
	Maari have the accord highest rate of dischility by otheris group in New Zealand at 200/, and have the

Māori have the second highest rate of disability by ethnic group in New Zealand, at 26%, and have the highest disability rates across every age group (Doran et al 2022, *Transport experiences of disabled* 

people in Aotearoa New Zealand Waka Kotahi NZ Transport Agency research report 690). Efforts to address affordability of Total Mobility services could have a particular benefit for tangata whaikaha Māori.

## Section 3: Value

Section 3A: Benefits and outcomes									
The answer to each question must not exceed 1-2 paragraphs. If the initiative has more than one intended outcome, select one of the									
rows below and click the $+$ button that appears at the bottom right to duplicate this section.									
	The primary Living Standards Framework domain for this initiative is <b>income, consumption and wealth.</b>								
	Goal 1: Improving transport equity								
What outcome(s) would the initiative achieve?	<ul> <li>What is the initiative intended to achieve in terms of the identifiable and measurable social, economic and/or environmental benefits? What is the specific impact or difference that this initiative will achieve? Provide a brief description of the key benefits that will arise through this initiative, with reference to the <u>wellbeing</u> donain(s) from the Living Standards Framework that each benefit relates to. You may also wish to reference the key principles of He Ara Waiora. The <u>Wellbeing</u> Impacts Template can be attached to support your answer.</li> <li>For CERF initiatives, refer to section 3.5 of the Budget 2023 Guidance.</li> <li>This initiative will reduce the cost of public transport for total mobility passengers and under 25-year-olds. This cohort includes those with restricted transport and are more sensitive to any changes in transport costs. Additionally, providing the concession to children will alleviate the burden of transport costs on families' budgets.</li> <li>Disabled people are over-represented in low-income brackets in New Zealand and under-represented in high-income brackets. Many will have a CSC, so are eligible for Community Connect, but because the planned concession only applies to public transport as it does not currently apply to Total Mobility. While Total Mobility passengers.</li> <li>Explain how the initiative s intended outcomes will be measured after the initiative is implemented.</li> <li>As with the original Community Connect concession, officials will look to establish some baseline information</li> </ul>								
Distributional/system	If the initiative has any of the following distributional and/or system impacts, tick the relevant impact(s) and answer additional questions in Section 5 of this template, where applicable:								
impacts	Māori Pacific Child Poverty Women and Environment Regulatory Peoples Girls Systems								
Timeframes									
Evidence and assumptions	Provide evidence (data/other information) and assumptions to support the existence and timeframes of the identified benefits, including any gaps or uncertainties. It is optional to attach the Investment Logic Map. This can also be done through the Wellbeing Impacts Template (hyperlinked above).								

	14/0 0000										
	<ul> <li>We are assuming that:</li> <li>those eligible for the concession and live near or on frequent and convenient public transport routes are the most likely to take advantage of the concession</li> <li>there will be sufficient capacity with existing public transport services, including sufficient workforce, to cope with the potential increase in demand</li> <li>there will be sufficient Total Mobility services available</li> <li>PTAs' share of funding for Total Mobility services is still made available.</li> </ul>										
	Goal 2: reduce	d transport emis	sions (with exten	ding to under 25s o	only)						
What outcome(s) would the initiative achieve?	Extending the conception of th	Goal 2: reduced transport emissions (with extending to under 25s only) Extending the concession to under 25s may encourage more of this cohort to use public transport and reduce their reliance on private transport options. Note- extending the concession to Total Mobility does not support emissions reductions, although this may change over time should more zero emission vehicles become available that meet the requirements for Total Mobility.									
					otal mobility users ar anged from the past f						
				al and/or system imp plate, where applica	pacts, tick the relevand	nt impact(s) and					
Distributional/system impacts	$\boxtimes$	$\boxtimes$									
	Māori	Pacific Peoples	Child Poverty	Women and Girls	Environment	Regulatory Systems					
Timeframes	that uptake is su	The goal could be achieved in the medium term, or sooner, depending on the level of uptake, and whether that uptake is sustained over time. As service level improvements are made or PT is expanded there are likely to be additional benefits.									
Evidence and assumptions	transport routes A key assumption	We are assuming that those eligible for the concession and live near or on frequent and convenient public transport routes will use the concession, instead of a private motor vehicle. A key assumption is that reducing the cost of public transport will encourage greater use of public transport over private motor vehicles. There are other factors that influence people's travel choices, including convenience and availability of services.									
What outcome(s) would the initiative achieve?	the initiative benefits improved access to health services would also provide physical health benefits										
0,	and 3 percent o case for 6.6 per	f Māori children w	ere unable to acce	ss GP services due t of Pacific children.	2019/20, 6.6 percer to a lack of transpor By comparison, 2 pe	t; this was the					
				al and/or system imp plate, where applica	pacts, tick the releva	nt impact(s) and					
Distributional/system											
impacts	Māori	Pacific Peoples	Child Poverty	Women and Girls	Environment	Regulatory Systems					

Timeframes	The goal will likely be realised in the medium to long term. The exact timeframe is dependent on the extent to which total mobility users and under 25-year-olds take up the concession and see benefit from it. It will take time to change travel behaviours and overcome negative perceptions and experiences of public transport.
Evidence and assumptions	Research from Britain and the United States has found a link between public transport usage and improvements in physical activity and mental health, as well as improved access to healthy food, housing and healthcare. References: Ferrer, HB, Cooper, A and Audrey, S (2018), Associations of mode of travel to work with physical activity, and individual, interpersonal, organisational, and environmental characteristics. <i>Journal of Transport &amp; Health</i> , 9, 45-55. Litman, T. (2018), <i>Evaluating Public Transport Health Benefits</i> . Victoria Transport Policy Institute. http://www.vtpi.org/tran_health.pdf According to the Ministry of <i>Transport's Transport Outlook: Current State</i> (2016), public transport is the safest form of travel in New Zealand. Furthermore, international evidence shows declining per capital traffic fatalities with increased public transport usage. However, there are some important assumptions: We are assuming that those eligible for the concession live near public transport routes that are convenient
	for accessing health and other services, to support use of public transport instead of a private motor vehicle. We are also assuming there will be sufficient capacity with existing public transport services, including sufficient workforce, to cope with the potential increase in demand.
Section 3B: Expe	enditure profile and cost breakdown
The answer to each que	stion must not exceed 1-2 paragraphs.
Formula and assumptions underlyin costings	<ul> <li>What assumptions, if any, have been used to prenare the costings for this initiative? E.g. for new FTE, salary assumptions, role/senionly, associated overheads. See section 3.3 of the Budget 2023 Guidance on common assumptions.</li> <li>We have assumed the under 25 concession will apply to adult public transport fares, rather than to child or student fares. Those eligible for, and choosing to access, the concession will pay half the adult fare. This is consistent with how the concession will work for CSC holders. Reasons the concession for under 25s is comparatively high compared to the cost of half-price public transport is that Under 25s are high users of public transport and make up a disproportionate number of public transport journeys as well as there are additional the administrative costs of targeted concessions to provide verification systems to confirm eligibility.</li> <li>The fare revenue forgone estimates have not been adjusted for CSC cardholders who are under 25 or are Total Mobility passengers. This means that the true costs of providing the concession could be lesser than what has been outlined in this template. Data outlining the proportion of under 25 year olds who hold a CSC or use Total Mobility was not available when this initiative was costed.</li> <li><b>Far</b> revenue foregone has been estimated with the following key assumptions: <ul> <li>As above, the estimated patronage numbers covered all under-25 trips, there is no adjustment for existing CSC holders who are under 25 or are Total Mobility passengers</li> <li>As with the concession for CSC holders, the concession.</li> <li>For the purpose of estimating costs we have estimated forgone fare revenue based on the midpoint between child fares and adult fares. This is likely a conservative estimate. However, given PTAs are responsible for fare setting it is difficult to accurately estimate foregone fare revenue when fare policies could change over time.</li> <li>We generally assumed passengers use electronic ticketing. Many regions di</li></ul></li></ul>

Public transport authorities' administration costs are based on the following assumptions:

- Similar set up costs to Community Connect for CSC holders, but increased to reflect costs associated with validation requirements for under-25s.
- All Total Mobility users are eligible, so no validation of CSC or any other criteria required.
- Ongoing costs of maintaining the concession, including back office processes, marketing and engagement.

Waka Kotahi administration costs are based on costs identified for the Budget 2022 initiative to implement Community Connect for community Services Card holders, adjusted for inflation using the RBNZ inflation calculator (comparing 2021 Q3 with 2022 Q3).

Provide any formula that has been used to support the calculation of the costings. Alternatively, a spreadsheet of the costing that demonstrates the formula used to calculate the costing can be attached.

Provide a breakdown of total initiative expenditure by individual expense category. <u>Total operating and capital expenses in this section</u> <u>must match the totals in Section 1B: Summary of funding profile.</u> To duplicate these rows for additional rows, select the applicable row below and click the H button that appears at the bottom right.

Operating expenses (\$m)											
Operating expense category	2022	2/23	2023	8/24	2024	<b>l</b> /25	2025/2	6	2026/27 8 outyears		Total
Fare revenue foregone from under-25s concession	[•]		71.000	71.000 72.00		2.000 74.000		V	74.000		91.000
Fare revenue foregone from Total Mobility	[•]		12.000		12.000	$\langle \vee$	12.000	7 )	12.000	4	8.000
PTA Administration Cost - Ticketing system changes and ongoing maintenance			3.866		0.568	~	0.568		0.568	5	.570
PTA Administration Cost - Card distribution			4.560	$\mathbf{r}$	1.011	>`	1.011		1.011	7	.593
PTA Administration Cost - Communications and marketing		С	0.525		0.525		0.525		0.525	2	.100
PTA Administration Cost - Resourcing and customer support	4A		2.750		3.199		3.199		3.199		2.347
PTA Administration Cost Project management			1.020							1	.020
Monitoring and evaluation	[•]		0.300		0.300		0.450			1	.050
New FTE wage funding	[•]		0.244		0.253		0.393		0.407	1	.297
New FTE/contractor overhead funding	<b>[</b> •]		0.123		0.128		0.199		0.206	0	.656
Waka Kotahi administration costs	[•]		1.66		1.68		1.72		1.72	6	.78
Total (\$m)	[•]		98.048		91.664		94.065		93.636	3	77.413
*Extend the profile above to	a "steady	state" if fu	unding into	outyears	s is irregula	ar. Delete	"& outyears	s" for tin	ne-limited fu	nding.	
# of new FTEs (incl.	2022	2/23	2023	8/24	2024	/25	2025/2	6	2026/27		Total
contractors) over the forecast period	[•] [•]		[•]		[•]		[•]		[•]	[•	•]
			Ca	apital exp	penses (\$	m)					
Capital expense category	22/23	23/24	24/25	25/26	26/27	27/28	28/29	29/30	) 30/31	31/32	* Total
Total (\$m)	[•]	[•]	[•]	[•]	[•]	[•]	[•]	[•]	[•]	[•]	[•]
*Extend the profile above if	*Extend the profile above if funding is needed beyond 2031/32.										

Section 3C: Opti	ons analysis
The answer to each que	stion must not exceed 1-2 paragraphs.
What were the range of options considered?	<ul> <li>Describe how the longlist of options was generated. Briefly summarise each shortlisted option and describe whether and how each shortlisted option would achieve the initiative's intended outcome(s).</li> <li>The costing of this initiative is based on full Crown funding for the concession on a permanent basis, as was agreed for the original concession. Taking this approach to an extension to under 25s and Total Mobility will incentives uptake of the extended concession among public transport authorities.</li> <li>Ministers could consider the following options: <ul> <li>Extend only to under 25s (ie not Total Mobility) – this would support public transport affordability and mode-shift objectives</li> <li>Extend only to Total Mobility passengers – this would address cost barriers for those who rely on Total Mobility services, but does not achieve mode shift and emission reduction objectives. This is costed in the scaled down option.</li> <li>Extend half price fares to all public transport (and Total Mobility) for the duration of any phasing of petrol excise duty would likely require around \$10 to \$12 million per month. Indicative costs from officials suggest funding of up to \$152 million per annum would be required to maintain reduced fares.</li> <li>Provide free fares to all children. Officials estimate a cost of \$40 to 42 million if providing free fares for children under 15 years. The prediction models could only analyse age blocks of five years, and the estimate for providing free fares to under 20 years is \$402 to \$106 million, with approximately double the amount of people benefiting (under-20s was estimated to be 71 million, with further details to be agreed that that half-priced fares for Total Mobility are extended indefinitely, with further details to be agreed by the Minister of Transport when considering next steps on taking action towards fuel prices [CAB-22-MIN-0554 refers]</li> </ul></li></ul>
What was the process used to select the preferred option?	Describe what analyses and methodologies were used to evaluate the long-list and short-list options. Attach any further Options Analysis and/or Cost Benefit Analysis to support your answer. This could include any He Ara Waiora and/or the Living Standards Framework considerations. Detail the monetary and non-monetary costs and benefits to the agency, broader public sector, New Zealand society and environment that were included in the options analysis, and how they were quantified, including from a Te Ao Māori perspective. Describe how engagement/consultation with partners/stakeholders/customers, including iwi and Māori, informed the identification and quantification of costs and benefits. Describe the climate impacts analysis used to support the options analysis, and the selection of the preferred option. Attach the Climate Implications of Policy Assessment (if relevant) and any other supporting evidence. The Climate Implications of Policy Assessment (CIPA) team has been consulted and confirms that the CIPA requirements do not apply to this proposal as the GHG emissions reductions are not a primary objective of this initiative nor do the GHG emissions impacts surpass the CIPA thresholds. Describe how the preferred option represents best public value. What sensitivity analysis was undertaken and how did it influence the choice of preferred option?
Counter-factual question	<ul> <li>What sensitivity analysis was undertaken and now did it influence the choice of preferred option?</li> <li>Explain the implications if funding is deferred or not approved. If there are options (e.g. choosing to reduce either output or quality of an existing service if funding is not approved), detail these here. Explain how the department would address the pressure or problem if the funding is not approved</li> <li>If the funding is not approved or deferred, the Community Connect concession scheme will still proceed for CSC holders, as funding has already been approved in Budget 2022. This may include some of the cohort that are the focus of this initiative (e.g. the under 25 year olds who are eligible for CSCs).</li> <li>A review of Total Mobility is expected to occur over the next 12 months, which will look at a range of issues with the scheme, including affordability. If funding for the extension of Community Connect to Total Mobility is not approved, the review may include recommendations relating to affordability of the scheme and if a concession should be applied.</li> </ul>

Section 3D: Scale	ed option									
The answer to each que	stion must not exce	eed 1-2 paragraph	S.							
<ul> <li>Provide a concise overview of the scaled down option to fund this initiative (the funding level below we would be better to defer the initiative than fund it).</li> <li>The scaled option below would be to fund an extension of the community connect concession scheme to mobility card holders only. If choosing between funding Under 25s or Total Mobility Card holders, the c funding concessions to Total Mobility passengers is much cheaper and is considered to be the minimum s for an extension of Community Connect to be viable.</li> </ul>										
Scaling option overview	Explain how the initiative's expected outputs and outcomes would differ if fully funded and any risks associated with scaling down. Extending the concession to only Total Mobility does not support emissions reductions, and will remove most of the emissions reductions and mode-shift gains, as the number of people benefiting from the scheme would greatly reduce.									
	succinctly explain Explain the form	n why (e.g. if the in	itiative is to purcha	ise a discrete asso		is not viable), e for the preferred				
	option. Formula and ass	umptions for these	costings are cons	istent with those u	used for the preferre	ed option above.				
Provide a breakdown of and clicking the + butto			urchase. Add addi	tional rows to the t	table as needed by	selecting a row				
		Operat	ing expenses (\$n	1)						
Operating expense category	2022/23	2023/24	2024/25	2025/26	2026/27 & outyears*	Total				
Fare revenue foregone from Total Mobility concession	[•]	12.000	12.000	12.000	12.000	48.000				
Waka Kotahi Administration costs	[•]	0.240	0.240	0.240	0.240	0.960				
PTA Administration Cost - Communications and marketing		0.250	0.250	0.250	0.250	1.000				
PTA Administration Cost - Resourcing and customer support		0.688	0.688	0.688	0.688	2.752				
[Name of operating expense category]	Click of tap here to ontor text.	Click or tap here to onter text.	Click or tap here to onter text.	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.				
[Name of operating oxponse category]	<del>[•]</del>	<b>[●]</b>	<b>[●]</b>	<del>[•]</del>	[ <del>•</del> ]	<del>[•]</del>				
Depreciation and/or capital charge (if relevant)	<del>[•]</del>	<del>[•]</del>	<del>[•]</del>	<del>[•]</del>	<del>[•]</del>	<del>[•]</del>				
<del>New FTE wage</del> <del>funding</del>	<b>[●]</b>	<b>[●]</b>	<b>[●]</b>	<del>[•]</del>	[ <del>•]</del>	<del>[•]</del>				
New contractor wage funding	<del>[•]</del>	<del>[•]</del>	<del>[•]</del>	<del>[•]</del>	<del>[•]</del>	<del>[•]</del>				
New FTE/contractor overhead funding	<del>[•]</del>	<del>[•]</del>	<del>[•]</del>	<b>[●]</b>	<del>[•]</del>	<del>[•]</del>				

[Name/type of contingency]	<b>[●]</b>		<del>[●]</del>		<mark>[●]</mark>		<del>[•]</del>		<del>[•]</del>		<del>[●]</del>	
Total (\$m)	[•]		13.178 13.1		13.178		13.178		13.17	78	52.712	2
*Extend the profile above	e to a "stea	ady state"	if funding	into outy	ears is irreg	ular. [	Delete "& ou	ityears	" for ti	me-limited	funding.	
# of new FTEs (incl.	2022	/23	2023/2	24	2024/25	5	2025/2	6	2	026/27		Fotal
contractors) over the forecast period	[•]		[•]		[•]		[•]		[•]		[•]	
	=	-		Capital	l expenses	(\$m)						
Capital expense category	22/23	23/24	24/25	25/26	26/27	27/2	28 28/29	) 29	9/30	30/31	31/32*	Total
[Name of capital expense category]	[•]	[•]	[•]	[•]	[•]	[•]	[•]	[•	]	[•]	[•]	[•]
[Name of capital expense category]	[•]	[•]	[•]	[•]	[•]	[•]	[•]	[•	]	[•]	[•]	C
[Name/type of contingency]	[•]	[•]	[•]	[•]	[•]	[•]	[•]	[•	Ŋ	[•]	[•]	
Total	[•]	[•]	[•]	[•]	[•]	[•]	[•]		1	[•]	[•]	[•]
*Extend the profile above if funding is needed beyond 2031/32												

### **Section 4: Delivery**

*Extend the profile above if fur	nding is needed beyond 2031/32.
Section 4: De	livery
	ment and workforce requirements
The answer to each question r	nust not exceed 2-3 paragraphs.
What is the initiative purchasing/funding?	<ul> <li>Describe the key resources (workforce, goods, assets, services) that need to be sourced, including any ancillary services. The answer should align with the initiative description and the problem definition in Section 1A and Section 2A respectively. It is optional to attach the Procurement Plan for the initiative.</li> <li>This initiative purchases: <ul> <li>A 50% fare concession for under 25 year olds and Total Mobility passengers. This can also be understood as fare revenue forgone for these user groups.</li> <li>Implementation costs for PTAs to implement the concessions, including engagement and communication to promote the concession (focussed particularly on Maori and Pasifika communities)</li> <li>Resource for the Ministry of Transport to monitor and evaluate the concession</li> </ul> </li> </ul>
Is there a market that can meet these needs?	<ul> <li>Describe the market you are looking to procure the above key resources from. Support your answer with evidence of any market testing that has been completed, and any engagement that has been undertaken with the relevant supply markets.</li> <li>Public transport authorities have responsibility for public transport services, including the provision of fare concessions. PTAs will need to work with their ticketing providers (eg Snapper, HOP) to provide the concession on smartcards, and establish necessary back office systems and application processes.</li> <li>Total Mobility services are provided by private taxi companies. The scheme is administered at a regional level by PTAs, including assessing applications for the scheme.</li> <li>What is the capacity and capability of the market to provide these resources and how has this been tested?</li> <li>The half price fares policy has demonstrated willingness and capability to set up a reduction in fares nationwide within short timeframes. However, implementation of targeted concessions require more time to implement. We have seen with Community Connect that PTAs are dependent on their ticketing</li> </ul>

	providers to provide technical solutions in short timeframes, and this continues to be a challenge in some regions for meeting the 1 February launch date for CSC holders.
	For new FTEs and/or contractors, outline occupation and skills area and indicate the market capacity to fill these roles.
	What potential suppliers have been identified for the initiative, are they interested in participating in the procurement, and do they have the capacity and capability to meet these needs?
	What other competitors are there for similar workforce, goods, and services around the same time as this initiative? Have opportunities to collaborate or strategies to deconflict competing timelines been explored?
Government Procurement Rules	Does the proposed approach align with Government Procurements Rules? If not, on what basis is the initiative exempted?
Section 4B: Risks, co	Instraints, and dependencies
The answer to each question n	nust not exceed 1-2 paragraphs
What are the main risks?	Describe the main risks associated with this initiative and the proposed mitigations to address these. Focus on the 20% of risks which are likely to provide 80% of the initiative's risk values. It is optional to attach the Risk Register for the initiative. The main risk associated with this initiative is the availability of public transport services for the concession to be used on. The current bus driver shortage is placing considerable strain on PT networks in many regions, resulting in reduced timetables and cancelled services. Through Budget 2022, \$61 million is being provided over four years to improve bus driver wages and help stabilise the workforce, and further funding is being sought in Budget 2023 to make further improvements to wages and conditions.
	Committing the Crown to provide transport concessions poses a fiscal risk. Delivery of a half price concession could commit the Crown to absorb fare escalations which it has no control over (as PTAs are responsible for setting fares). To mitigate this risk, officials will provide advice on funding options, such as bulk funding, to mitigate the Crown's on-going financial contribution. There are also reports from some regions of a reduction in availability of Total Mobility services, with some regions reporting no service providers. Te Manatū Waka intends to start a review of Total Mobility in this financial year, to look at the current issues with the scheme, and identify potential improvements.
What are the key constraints?	Describe any key constraints that have been and/or could be placed on the initiative. Extending the concession to a greater number of passengers could increase demand for public transport services, which are already under pressure as outlined above. Increased demand in services can put further constraints in delivering the proposed services. It will also require extra resources for PTAs in issuing discount cards, setting up application processes and back office systems – these will take time to deliver.
What are the key dependencies?	<ul> <li>Describe any key dependencies that are outside the scope of the initiative and may determine the initiative's success.</li> <li>This initiative depends on the following agencies, service providers and other work streams: <ul> <li>Public Transport Authorities and their ticketing providers</li> <li>Waka Kotahi,</li> <li>Taxi services providers,</li> <li>Other initiatives that are underway for example budget bid for 2023 for bus driver wages, cost pressure bids for funding shortfalls for PTAs</li> </ul> </li> </ul>
Section 4C: Governa	nce and timeframes
The answer to each question n	nust not exceed 1-2 paragraphs.
What are the governance arrangements for this initiative?	What is the governance structure, including decision making and any advisory groups? It is optional to attach the Governance Diagram showing the governance structure.

	Governance arrangements for the original community connect concession scheme will apply to the proposed extension. Waka Kotahi will be chairing a cross-agency governance group, with representatives from MoT, Waka Kotahi and PTAs. MSD will also be represented, due to their role in administering the CSC. A project team comprising central government agencies is also in place, and will be used for implementation of the extension. <i>Explain how the governance structure provides for input from partners/stakeholders/customers,</i>
	Public Transport authorities, as a part of their delivery responsibility will engage with their key stakeholders and customers to whom they are providing services to. This will include iwi and Māori group.
Timeframes and monitoring	Outline key milestones and the expected timeframe for the delivery of these milestones. When will the responsible Minister(s) receive information on implementation and delivery of this initiative? Quarterly report to Ministers on CERF will be the main reporting. Community Connect will be evaluated four years after launch (ie 2027).

#### Section 4D: Demonstrating performance

The answer to each question must not exceed 1-2 paragraphs.

Does this meet the threshold of a significant initiative? Is it part of an existing strategy / work programme / initiative with existing reporting, and if so what is it called?

Outline the type (or types) of evaluation planned and their timeframe(s). Indicate what funding is proposed to be allocated for evaluation.

Describe the performance information that would be included in the Estimates if this initiative was funded, or if the performance information in the Estimates is not expected to change then describe the reasons for that decision.

Te Manatū Waka is already preparing for an evaluation of Community Connect, we anticipate completing an evaluation four years after the concession (as originally agreed through Budget 22). This can be expanded to encompass under 25s and Total Mobility passengers.

For performance information, it is expected that information being collected for the Community Connect scheme already be can leveraged to report on progress made against this initiative.

## Section 5: Initiatives with Distributional/System Impacts

Section 5A: Māori	ini	tiatives							
The answer to each quest	tion r	nust not exceed 2-	3 paragraphs.						
	A	Direct impact			Explain your answ	ver to A.			
	C	Indirect impact			This scheme aim users. This section population. Māor community will re	so include Māori ection of the			
What kind of impact	В	Targeted and ta	lored impact		Explain your answer to B. This concession is not specifically targeted at Māori, but they will receive benefit depending on their access to public transport				
would the initiative have on Māori?		Disproportionate	positive impact						
		Other		$\boxtimes$					
	C	List any assumptions you have made in considering impacts for Māori/iwi/hapū/whanau.							
		We are assuming that Māori are less likely to live close to existing public transport services. We are also assuming that Māori do not have good access to total mobility services.							
How does the initiative align with any of the		Kotahitanga	Tikanga	V	Vhanaungatanga ⊠	Manaakitanga ⊠	Tiakitanga □		

means of <u>He Ara</u> Waiora?				the Means of He Ara V	Vaiora io	lentified above; this				
walora?	should draw on resp	onses highlighted in	previous sections.							
	connect with the co	mmunity and develo	accessibility to public transport will provide the opportunity to p a shared sense of whanaungatanga. Increasing affordability and bws manaakitanga for low-income New Zealanders.							
How will the initiative	Te Taiao		ate how the initiative will contribute to one or more of the Ends of He Ara his should draw on responses highlighted in previous sections.							
contribute to the ends of <u>He Ara Waiora</u> ?	Te Ira Tangata ⊠	This initiative will support tangata whaikaha Māori and rangatahi Māori to access education, social and cultural opportunities, supporting greater connections to their culture and to communities.								
Section 5B: Pacifi	c initiatives									
The answer to each quest	ion must not exceed 2	2-3 paragraphs.				9	51			
	A Direct impact		🗆 Expla	in your answer to A.		,0,				
What kind of impact	Indirect impact			oncession is not targete t young and disabled P ty).						
would the initiative have on Pacific	B Targeted and ta	ailored impact	🗆 Expla	in your answer to B.		)				
people?	Disproportional	e positive impact								
	Other		─ As ab	ove.	•					
	C List any assum	otions you have mad	e in considerin	g impacts for Pacific co	mmuniti	es.				
How would the initiative contribute to the focus areas of the <u>All-of-Government</u> Pacific Wellbeing		Governative will suppo	hip and nce ort system shift:	Vaka Moana: Performance and Improvement s in one or more of the						
Strategy?				he Pacific Wellbeing O em shifts ( <u>see pages 31</u>		S FIAINEWOIK WIII NE	ηp			
How would the initiative contribute to	Goal 1: Thriving Pacific languages, cultures; and identifies	Goal 2: Prospero Pacific communi		<b>Goal 3:</b> Resilient and healthy Pacific families		Goal 4: Confident, resilient, and thriving Pacific young people				
the outcomes for Pacific communities articulated in the <u>Pacific Wellbeing</u> <u>Outcomes</u> <u>Framework</u> ?	communities found in Pacific youth under part and stay connert	n the Pacific Wellbei 25-year-old will be s acted with the comm ays. It will also provid	ing Outcomes I supported by t unity. This sch	nore of the community Framework ( <u>see pages</u> nis concession. It will e eme will provide acces nity for social and cult	<u>6 to 28</u> ) enable the ssibility	e statements for Pa nem to contribute, l to education and				
N.										
Section 5C: Child										
Section 50: Child The answer to each quest	on must not exceed 2									
			This of transport	in your answer to A. concession will provide portation option for you ore accessible increasi tunities. This scheme w	ng peop ng the s	ole. Public transpor				

	Disproportionate positive impact									
	Other			$\boxtimes$	As above.					
Does the initiative align with the Child and Youth Wellbeing Strategy?	the (cr Th edu	Child and ildyouthwe is scheme ucation. Aff	You ellbei will i forda	which of the six high-level wellbeing outcomes it aligns to. Further information on Youth Wellbeing strategy can be found at Child and Youth Wellbeing Ilbeing.govt.nz). will indirectly promote the positive engagement and progression and achievement in ordable public transport will give them the opportunity to connect socially and play, develop and grow.						
Section 5D: Initiat	ives with	impacts	s 01	n women an	d girls	;				
The answer to each quest	ion must not e	exceed 2-3	para	agraphs.					<b>n</b>	
	Māori		$\boxtimes$	Pacific		Asian		Culturally and linguistically diverse	7	
	Older perso	ins		Younger persons	$\boxtimes$	Migrants	X	Refugees		
	LGBTQIA+			Rural persons and communities		Students		Disabled people and those with disabilities		
Which group(s) of women and girls would be impacted by	Business of	wners		Employees	P	Specific industries or sectors	<b>Y</b> A	Other		
the initiative? Select all that apply.	<ul> <li>Provide any additional information to support or clarify your answer.</li> <li>Extending the Community Connect concession to under 25 years olds and Total Mobility passengers is expected to have a positive impact on women who are younger persons or those with disabilities.</li> <li>Wāhine Māori who are under 25 or total mobility users are likely to benefit, but they may receive less benefit if their travel patierns are such that public transport is not a convenient mode, e.g. they are making multiple trips or "trip-chaining", or are more likely to travel with dependents, who may not be eligible for discount or concession (however, in the case of the latter scenario, it is likely those dependents are children who will be eligible for another concession).</li> </ul>									
<ul> <li>How many women and</li> <li>How many women an</li></ul>								oolicy onths		
girls would be affected by this initiative?	annual aver Data from N	age of abo lew Zealan on surveyi	out 18 Id Ho Ing in	84,000 people). Susehold Travel S	urvey us	ing 2018-2021 da	ata. Pleas	e note that there were Co have been impacts on u	OVID	
0,	estimated to	be much	sma	ller by compariso		ho use public tra	ansport w	as not available, howev	er, is	
Qualitative impacts: Refer	-		-							
What is the initiative expected to achieve that will help to improve outcomes for women and girls,	consider an The initiative	d describe e has not be	how een t	the initiative ma	y help to d for wāh	overcome gende ine Māori, but it h	er stereoty as the pol	nd girls (the vision). Seco ypes, roles, and pressure tential to benefit those wh depends on additional far	es. Io are	
including for wāhine Māori and kōtiro?				convenience of p			o sonoit			

What direct and indirect impacts on women and girls is the initiative expected to have, including on wāhine Māori and kōtiro?	targete term b Same or tota travel	ed demographic benefits. as for wāhine M Il mobility users patterns are suc	lāori – t will hav ch that p	he initiative e direct im public trans	be the e will di pact fro port is	indirectly be om the c not a co	npacts on women and t impacts, such as the enefit women and girls oncession scheme, bu nvenient mode. habit which will help ir erm.	secon s who a ut they	dary benefits or long are under 25-year-o may benefit less if	g- Ids their	
Are there any anticipated negative impacts of the initiative on women and girls, including on	who rr		from th	e initiative			ample, are there any ive inadvertently reinf				
wāhine Māori and kōtiro?	This q	uestion is to exp	plain the	e overlap, r	not to re	eiterate t	he impacts identified	above.	$\langle  \rangle$		
Describe how the initiative contributes to the wellbeing objectives and improves outcomes for women and girls.	This ir to acc physic	This question is to explain the overlap, not to reiterate the impacts identified above. This initiative contributes to the just transition objective, by supporting low income wahine Māori and kōtiro to access jobs, health, and social services through public transport. This may also contribute to improved physical and mental wellbeing for wahine and kōtiro, through transport savings and enabling social connection and access to services.									
Section 5E: Initiat					cts						
	Clean	Transport	⊠	Energy Efficiency Renewab Energy		٥	Living and Natural Resources and Land Use		Terrestrial and Aquatic Biodiversity		
Does the initiative align to a category within the <u>Green Bond</u> <u>Framework?</u>	Climat Adapt	e Change ation		Sustainat Water an Wastewa Managem	d ter		Pollution Prevention and Control		Green Buildings		
8	(see s The co	ection 4.5 of the	<i>Budge</i> be use	t 2023 Gui d on public	<i>dance)</i> transp	oort buse	v specific criteria for th es that emit for than 50 g.				
Does the initiative		irect impacts direct impacts				type (be Reduct which v	the nature and size of oth positive and negati ion in public transport will in turn aid the redu er unlikely to be signifi	ive). fares uction o	will promote its usage	•	
have significant direct or indirect						noweve	er urlinkery to be signin	icant.			
or indirect environmental impacts (positive or negative)		vert long-term ti				Explain	how the impact of the		ve relates to		
or indirect environmental impacts	A	dvance long-terr	m tippin	g-points		Explain environ		initiati			

	initia	tives					
estion must not exceed 2	2-3 para	agraphs.					
List the name(s) of the Climate Change.	regulat	ory system(s). For exam	nple, Co	onsumer and Commerci	al; Cou	rts and Tribu	nals;
A major government reform priority (e.g. manifesto commitments)		Managing or mitigating operational performance of risks		Enabling economic activity and/or easing compliance burdens		Other	
If other, describe here							
If Cabinet decisions of	n the po	olicy have been made, p	orovide	the relevant Cabinet N	linute.		$\mathcal{A}$
EA		PRM ORM					
	List the name(s) of the Climate Change. A major government reform priority (e.g. manifesto commitments) If other, describe here If Cabinet decisions of	List the name(s) of the regulat Climate Change.	Climate Change.  A major government reform priority (e.g. manifesto commitments)  If other, describe here.  If Cabinet decisions on the policy have been made, p	List the name(s) of the regulatory system(s). For example, Constrained Change.	List the name(s) of the regulatory system(s). For example, Consumer and Commerci Climate Change. A major government reform priority (e.g. manifesto commitments) Performance of risks If other, describe here. If Cabinet decisions on the policy have been made, provide the relevant Cabinet M If Cabinet decisions on the policy have been made, provide the relevant Cabinet M	List the name(s) of the regulatory system(s). For example, Consumer and Commercial; Cour Climate Change. A major government reform priority (e.g. manifesto commitments) Managing or mitigating operational performance of risks	List the name(s) of the regulatory system(s). For example, Consumer and Commercial; Courts and Tribuc Climate Change.  A major government Feform priority (e.g. Managing or mitigating operational performance of risks If other, describe here. If Cabinet decisions on the policy have been made, provide the relevant Cabinet Minute.  If Cabinet decisions on the policy have been made, provide the relevant Cabinet Minute.